

YAVAPAI MASTER PLAN AND CAPITAL IMPROVEMENTS



November 12, 2013
BOARD PRESENTATION



Yavapai College Mission and Ends

Mission

The Mission of Yavapai College is to provide quality higher learning and cultural resources for the diverse populations of Yavapai County.

Ends

1. Education
2. Economic Development
3. Cultural Enrichment

Your Planning Team

SMITHGROUPJJR

PAULIEN & ASSOCIATES, INC.
PLANNING CONSULTANTS



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Higher Ed./Mission Control



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Architecture/New/Renovation



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Environmental Scanning/
Space Planning



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Pedagogy/Space Planning



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Campus Planner

Campus Planning/Urban Design



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Site Designer

Landscape Architecture



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Engineer

Infrastructure/New/Renovation

Value of Master Planning and Your Input

What is a Master Plan?

- **Collection of Powerful Ideas**
- **Tool to Align Academic, Strategic, and Physical Vision**
- **Opportunity Based Document**
- **Driven by Principles**
- **Identifies Short and Long-term Strategies**
- **Visionary yet Realistic**
- **Flexible Framework for Campus Development**
- **Establishes Capital Priorities**
- **Optimizes Resources and Adjacencies**
- **Implementable**
- **Participatory and Consensus Based**
- **Defensible**

A Process Guided by Thoughtful Input

Campus and Community Outreach

- Student Open Houses at all 6 Locations
- Campus and Community Open Houses
- Campus Advisory Committee Meetings
- Executive Committee Meetings
- Tours of all 6 Yavapai College Locations
- Online Survey – open to all students, faculty, staff, and community members



Prescott Campus | Verde Valley Campus | Prescott Valley Campus | Chino Valley Center | CTEC | Sedona Center



A Process Guided by Thoughtful Input

Faculty Input Sessions

- Business, Computer Science, District Workforce and Economic Development
- Nursing and Allied Health
- Science / Physical Education
- Art / Music
- Social Sciences / Humanities
- Career and Technical Education
- Foundation Studies



Schedule

1

Discovery

2

Cross Discipline Analysis

3

Space Needs

4

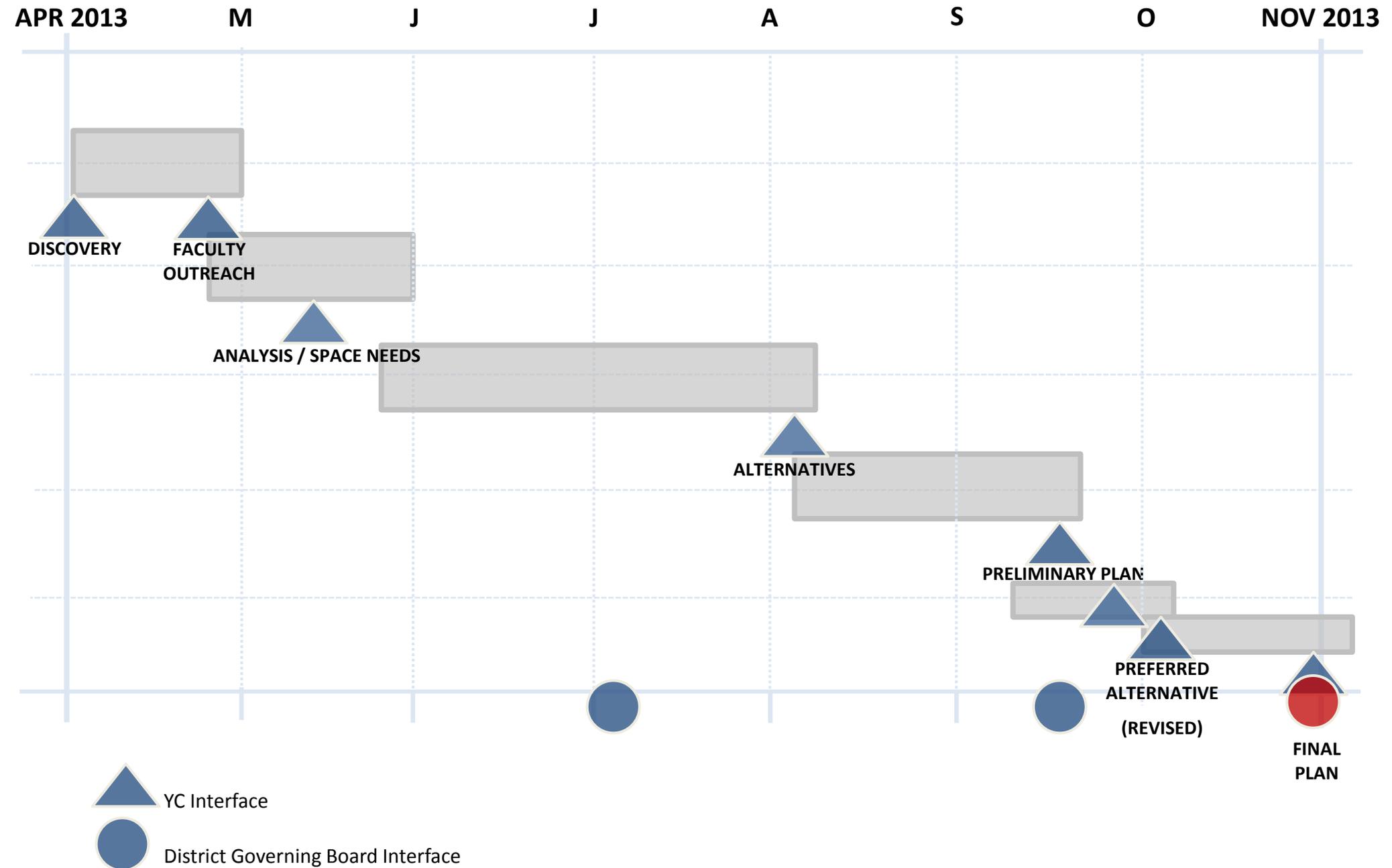
Exploration of Alternatives

5

Preliminary Plan

6

Final Plan & Documentation



Campus Master Plan Objectives

- **Shared Resources:** enhance efficiency
- **Strategic Partnerships:** right programs in right locations
- **Education:** supports Education Master Plan
- **Community & Culture:** expand offerings across county
- **Economic Development:** encourage regional economic development

Facts

Trends in Higher Education



Limited Funding - Increase efficiency

Increased Accountability:

- Retention, Completion, Transfer

Rise in Online Education

Creating Identity in a Crowded Market

Changing Pedagogies

Expanded University-Comm. College Relations

Leading Regional Economic Development

Impact of Technology on Higher Education

“Teaching paradigms across all sectors are shifting to include online learning, hybrid learning, and much more teamwork and collaboration”

“ People expect to be able to work, learn, and study whenever and wherever they want.”

Source: New Media Consortium

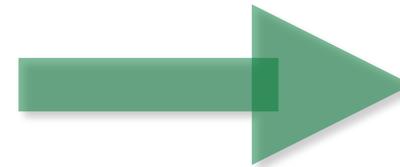


Changing Pedagogies



Traditional Pedagogy

- Teacher-centered instruction
- Single sense stimulation
- Single path progression
- Single media
- Isolated work
- Information delivery
- Passive learning
- Factual, knowledge-based
- Literal thinking
- Reactive response
- Isolated, artificial content



Contemporary Pedagogy

- Student-centered instruction
- Multi-sensory stimulation
- Multi-path progression
- Multimedia
- Collaborative work
- Student-centered activities
- Active/exploratory
- Information exchange
- Inquiry-based learning
- Proactive/planned action
- Authentic, real-world content

The Rise of Online Education

Massive
Open
Online
Course

POGIL™

Coursera

UNIVERSITY of WASHINGTON

Georgia Institute of Technology

JOHNS HOPKINS UNIVERSITY

EPFL
ÉCOLE POLYTECHNIQUE FÉDÉRALE DE LAUSANNE

RICE

PRINCETON UNIVERSITY

Duke UNIVERSITY

Penn
UNIVERSITY of PENNSYLVANIA

UCSF
University of California San Francisco

STANFORD UNIVERSITY

M
UNIVERSITY of MICHIGAN

UNIVERSITY of VIRGINIA

Caltech

THE UNIVERSITY of EDINBURGH

ILLINOIS

UNIVERSITY of TORONTO

eduTube
.org

You Tube

155,306,048 lessons delivered
KHANACADEMY

Udacity!

TED Ed Beta
Lessons Worth Sharing

edX

MIT, Harvard, UC Berkeley

SOPHIA

SPONGELAB
A GLOBAL SCIENCE COMMUNITY
v5.0

Analysis

External

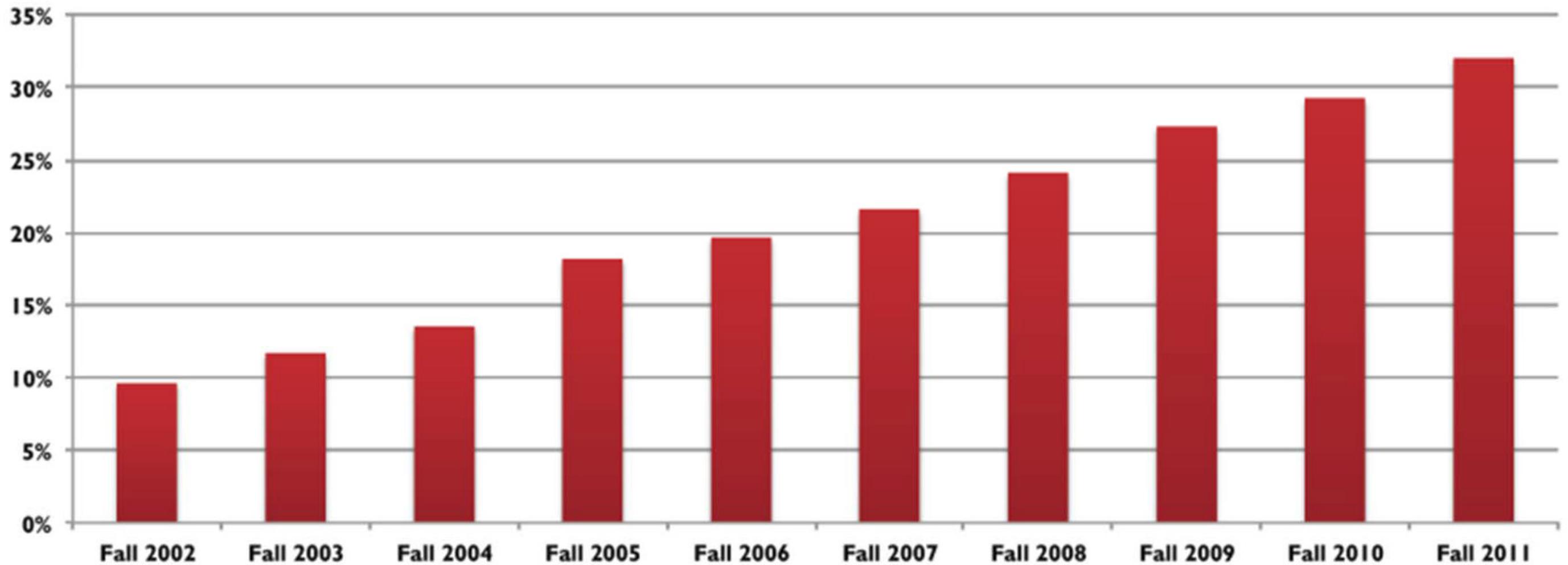
- Higher Education Environment
- County demographics
- County & State Job Trends

Internal

- Mission
- Ends
- Educational Master Plan
- Strategic Plan
- Enrollments
- Programs & Courses
- Efficiency:
 - a) Room & Seat Utilization
 - b) Replication of high-cost programming
 - c) Proximity

Trends in Online Education

Online Enrollment as a Percent of Total Enrollment: Fall 2002 - Fall 2011



YC = 2%

YC = 24%

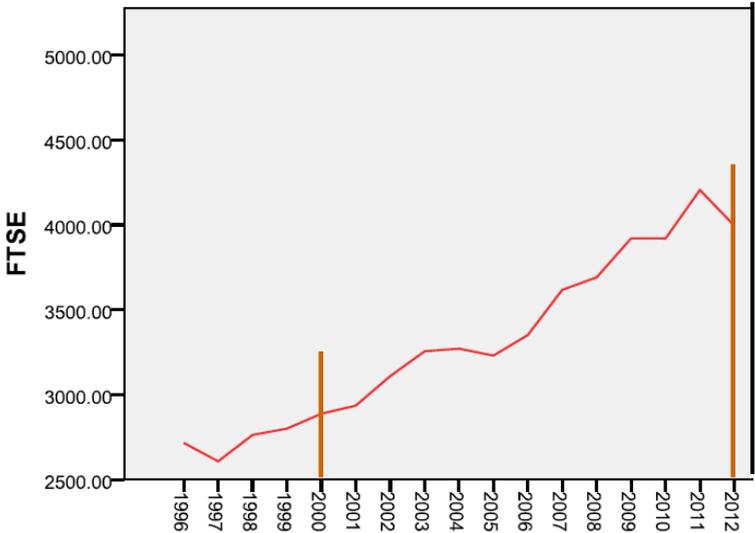
Environmental Scan Summary

Population Estimates for Yavapai County 2000 - 2012.

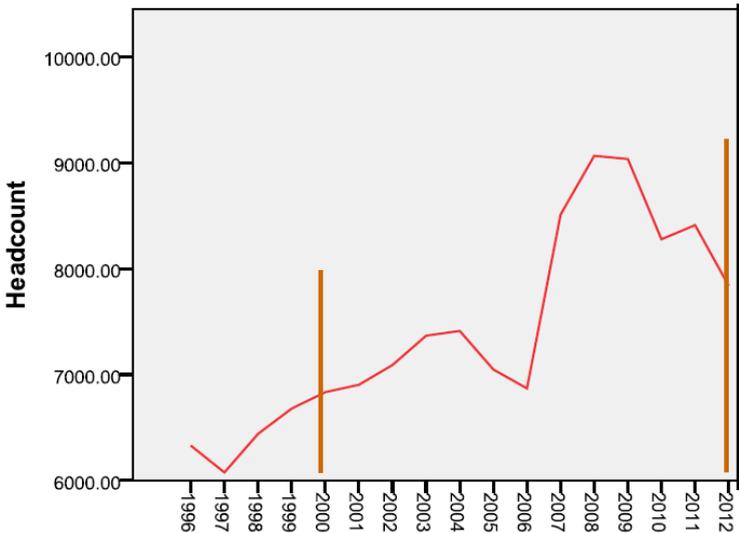
Census/Estimate Period	Est. July 1, 2000	Est. July 1, 2001	Est. July 1, 2002	Est. July 1, 2003	Est. July 1, 2004	Est. July 1, 2005	Est. July 1, 2006	Est. July 1, 2007	Est. July 1, 2008	Est. July 1, 2009	July 1, 2010 Est. Revised to Census	Est. July 1, 2011	Est. July 1, 2012	Percent Change 2000 to 2012
Yavapai	169,520	173,343	176,672	182,534	187,623	196,629	202,764	211,137	212,585	211,917	210,899	211,247	211,583	24.8%
Camp Verde	9,513	9,701	9,777	9,910	10,169	10,375	10,783	10,984	10,967	10,916	10,875	10,849	10,883	14.4%
Chino Valley	7,901	8,007	7,851	8,506	8,688	11,175	11,296	11,429	11,188	10,988	10,825	10,808	10,783	36.5%
Clarkdale	3,431	3,542	3,582	3,632	3,666	3,726	3,769	4,051	4,104	4,102	4,103	4,084	4,072	18.7%
Cottonwood	9,288	9,784	10,044	10,335	10,614	10,975	11,056	11,280	11,399	11,379	11,238	11,237	11,224	20.8%
Dewey - Humboldt	-	-	-	-	3,757	3,744	3,873	4,001	3,952	3,945	3,896	3,890	3,889	
Jerome	332	342	352	362	373	386	397	407	420	430	441	443	442	33.0%
Peoria (part)	-	-	-	-	-	16	17	6	6	6	7	7	7	
Prescott	34,487	35,364	35,550	37,140	38,178	38,838	39,699	40,371	40,041	39,932	39,771	39,873	39,865	15.6%
Prescott Valley	23,829	24,537	26,096	27,387	30,265	33,686	35,860	38,489	39,105	39,116	38,839	38,769	38,964	63.5%
Sedona (part)	7,229	7,275	7,279	7,291	7,294	7,309	7,255	7,278	7,370	7,248	7,191	7,189	7,181	-0.7%
Balance of County	73,509	74,791	76,142	77,969	74,617	76,400	78,759	82,840	84,033	83,854	83,714	84,098	84,273	14.6%

Source: Office of Employment & Population Statistics, Arizona Department of Administration

YC Historical FTE



YC Historical Headcount



Environmental Scan Summary

ARIZONA STATE AND COUNTY POPULATION PROJECTIONS: 2012 TO 2031

Year	Arizona	Phoenix Metro	Tucson Metro	Balance of State	Yavapai County
2012	6,498,600	4,273,900	990,400	1,234,300	211,600
2013	6,572,000	4,329,300	998,300	1,244,400	213,200
2014	6,659,800	4,393,500	1,008,400	1,257,900	216,100
2015	6,777,500	4,478,700	1,022,100	1,276,700	220,800
2016	6,912,200	4,577,100	1,037,200	1,297,900	226,200
5 Year Change	6%	7%	5%	5%	7%
2017	7,059,000	4,684,300	1,053,600	1,321,100	232,200
2018	7,205,700	4,792,000	1,069,900	1,343,800	238,000
2019	7,347,500	4,897,400	1,085,300	1,364,800	243,200
2020	7,485,000	5,000,100	1,100,000	1,384,900	247,900
2021	7,622,100	5,102,800	1,114,700	1,404,600	252,400
10 Year Change	17%	19%	13%	14%	19%
2022	7,758,600	5,205,600	1,129,200	1,423,800	256,900
2023	7,895,400	5,308,700	1,143,700	1,443,000	261,200
2024	8,031,700	5,411,900	1,158,200	1,461,600	265,500
2025	8,168,200	5,515,600	1,172,500	1,480,100	269,700
2026	8,305,100	5,619,800	1,186,800	1,498,500	273,800
15 Year Change	28%	31%	20%	21%	29%
2027	8,441,700	5,724,400	1,201,000	1,516,300	277,800
2028	8,578,300	5,829,400	1,215,100	1,533,800	281,700
2029	8,715,200	5,934,900	1,229,100	1,551,200	285,600
2030	8,852,800	6,041,100	1,243,100	1,568,600	289,400
2031	8,990,500	6,147,900	1,257,100	1,585,500	293,100
20 Year Change	38%	44%	27%	28%	39%

Source: Arizona Department of Administration, Office of Employment & Population Statistics, 12/07/2012

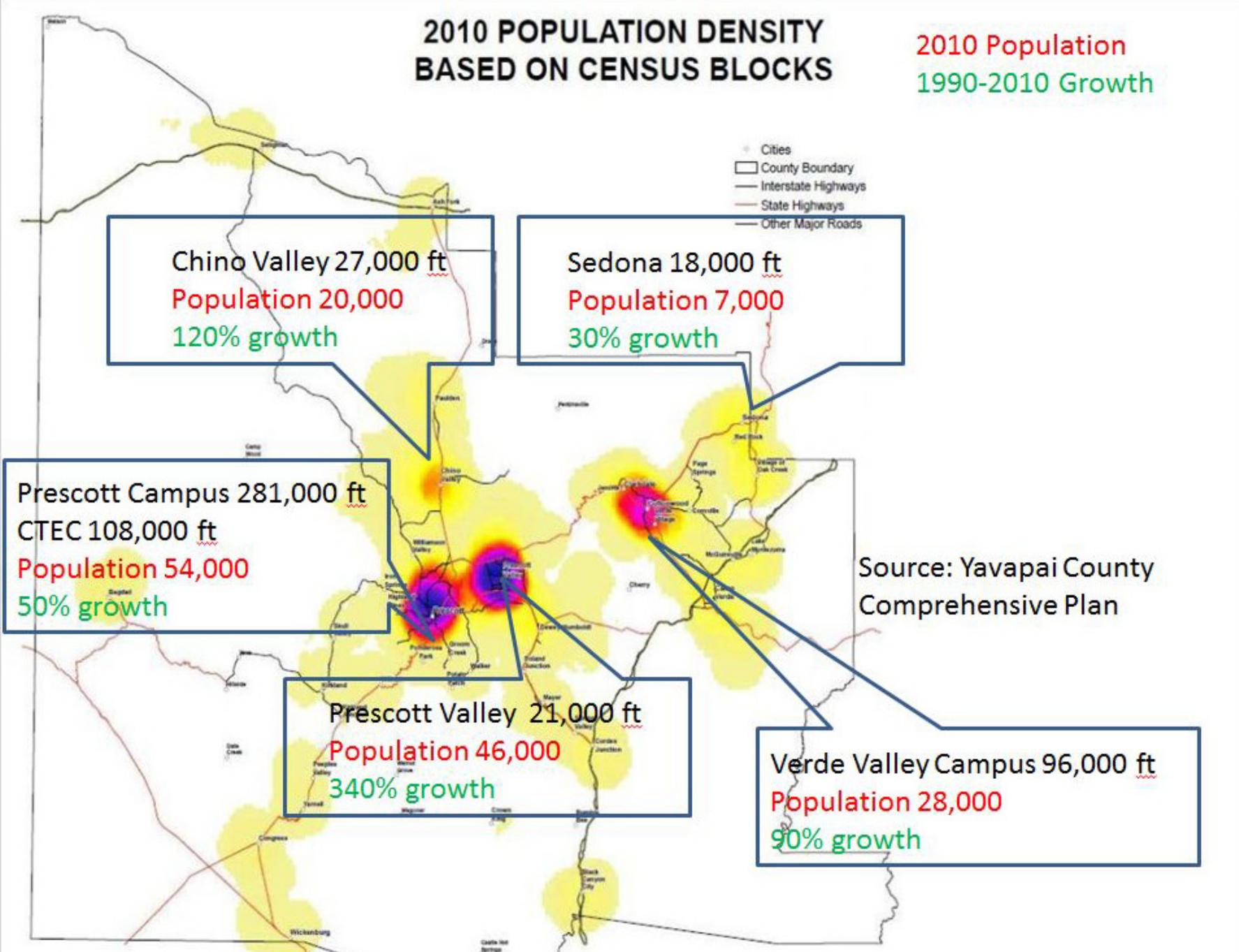
Yavapai College - Fall 2012

RESIDENCE	STUDENTS	Percentage
Yavapai County	7,097	86%
Other AZ County	576	7%
Out of State	202	2%
Out of Country	8	0%
Unknown	364	4%
Total	8,247	



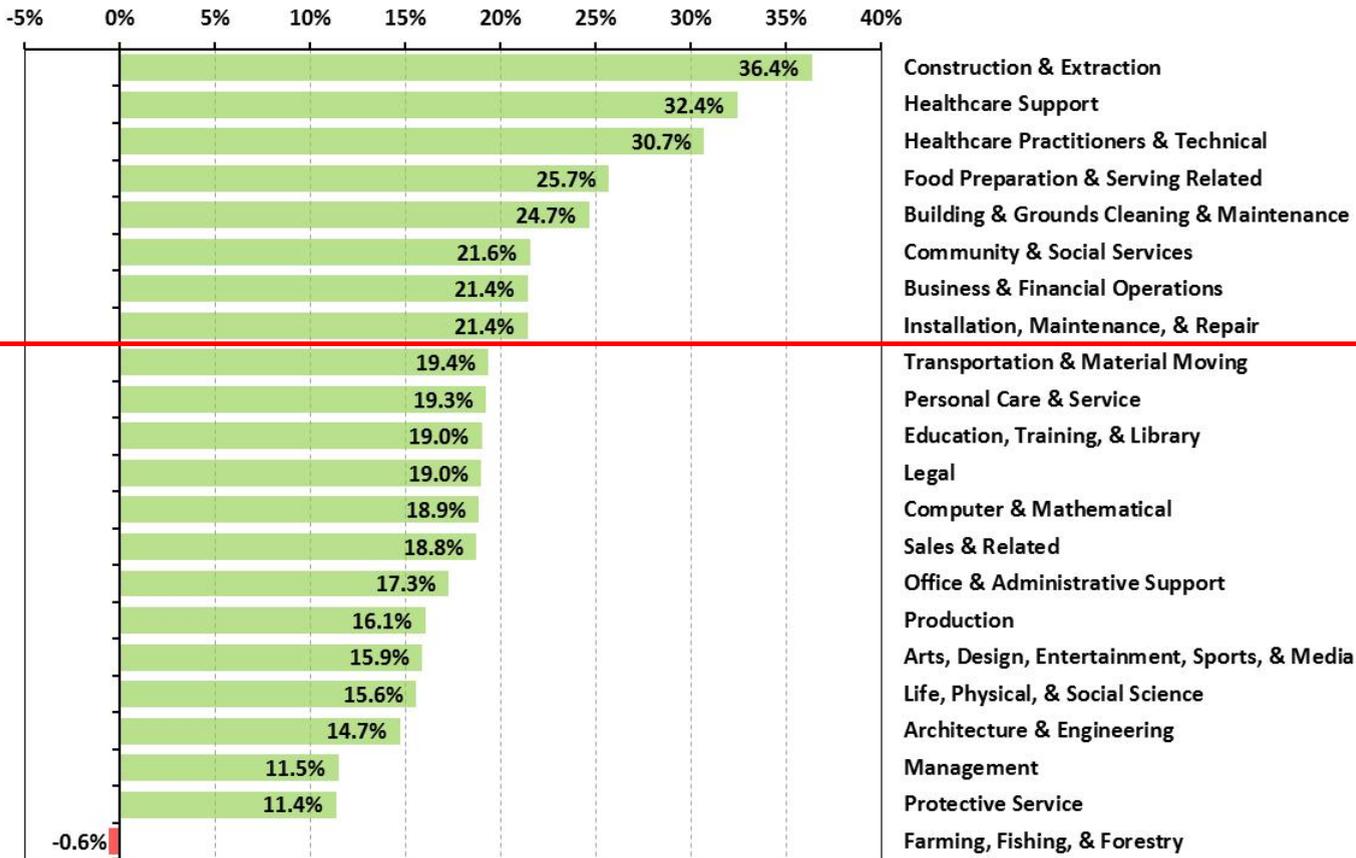
- 10 Year projected population growth rate of 19% in Yavapai County
- Current County participation rate is 3.35%
- If participation rate continues, approximately 8,760 county residents could be enrolled at YC by 2023.

Environmental Scan Summary



Environmental Scan Summary

**Arizona Major Occupational Groups
2010-2020 Percent Change**



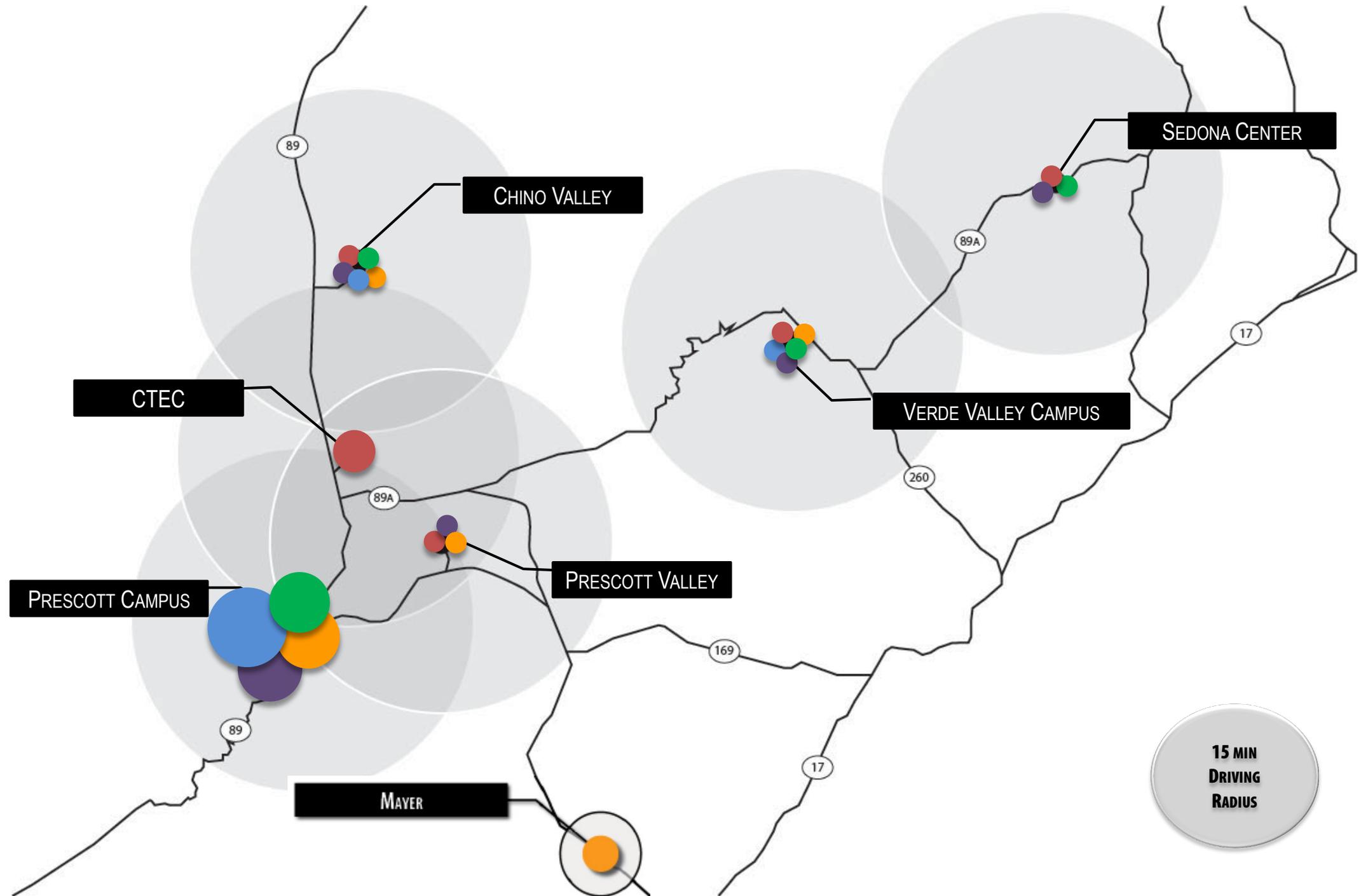
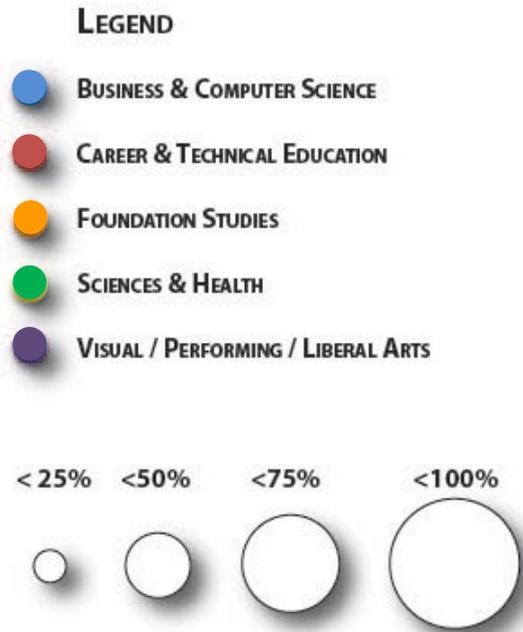
- YC offers training in all of the 30% or more growth areas
- 38% of county is employed in areas showing 20% growth in 10 years
- Construction, extraction and healthcare related fields will continue to grow over next 10 years

Yavapai County - 2011 Occupational Employment by Category

Occupational Title	Mean Wage	Rounded Employment
All Occupations	\$38,430	52,460
Office and Administrative Support Occupations	\$31,040	8,150
Sales and Related Occupations	\$29,859	6,120
Food Preparation and Serving Related Occupations	\$21,632	5,970
Education, Training, and Library Occupations	\$42,259	4,040
Healthcare Practitioners and Technical Occupations	\$75,444	3,460
Transportation and Material Moving Occupations	\$31,367	3,100
Management Occupations	\$73,112	2,790
Construction and Extraction Occupations	\$37,578	2,630
Protective Service Occupations	\$42,999	2,280
Production Occupations	\$36,290	2,190
Installation, Maintenance, and Repair Occupations	\$39,880	2,140
Healthcare Support Occupations	\$27,621	2,070
Building and Grounds Cleaning and Maintenance Occupations	\$24,425	1,890
Personal Care and Service Occupations	\$23,753	1,540
Business and Financial Operations Occupations	\$54,364	1,360
Community and Social Service Occupations	\$39,228	760
Arts, Design, Entertainment, Sports, and Media Occupations	\$35,643	530
Computer and Mathematical Occupations	\$54,944	380
Architecture and Engineering Occupations	\$68,706	380
Life, Physical, and Social Science Occupations	\$52,182	330
Legal Occupations	\$93,238	290
Farming, Fishing, and Forestry Occupations	\$23,674	50

Source: Arizona Office of Employment and Population Statistics in cooperation with the U.S. Department of Labor, Bureau of Labor Statistics, June 2012

Who's Where Today?



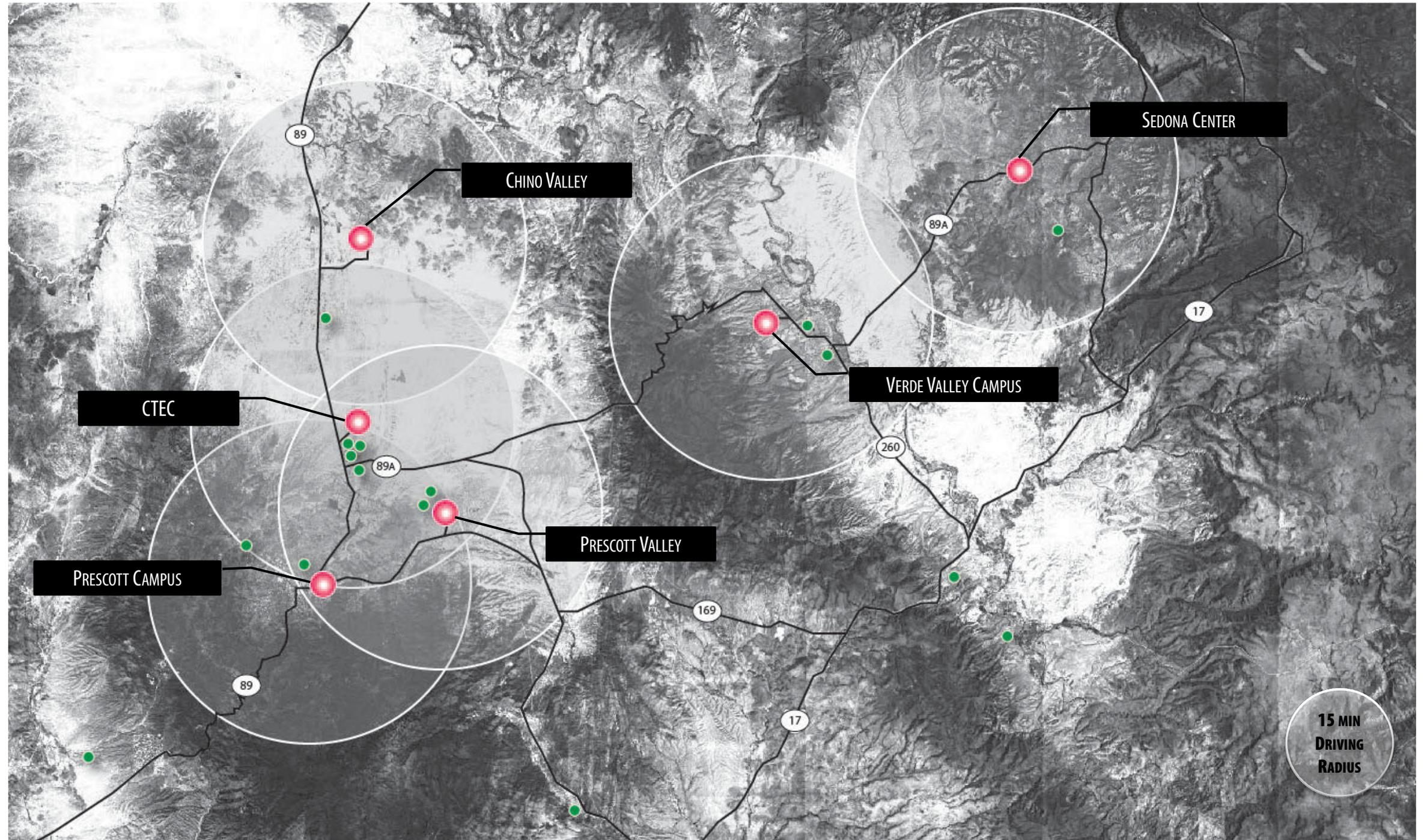
Off-Site Courses (9%)

- Business & Computer Science (1%)
- Career & Tech Ed (4%)
- Foundation (2%)
- Science & Health (1%)
- Vis /Perf Arts /Lib Arts (1%)

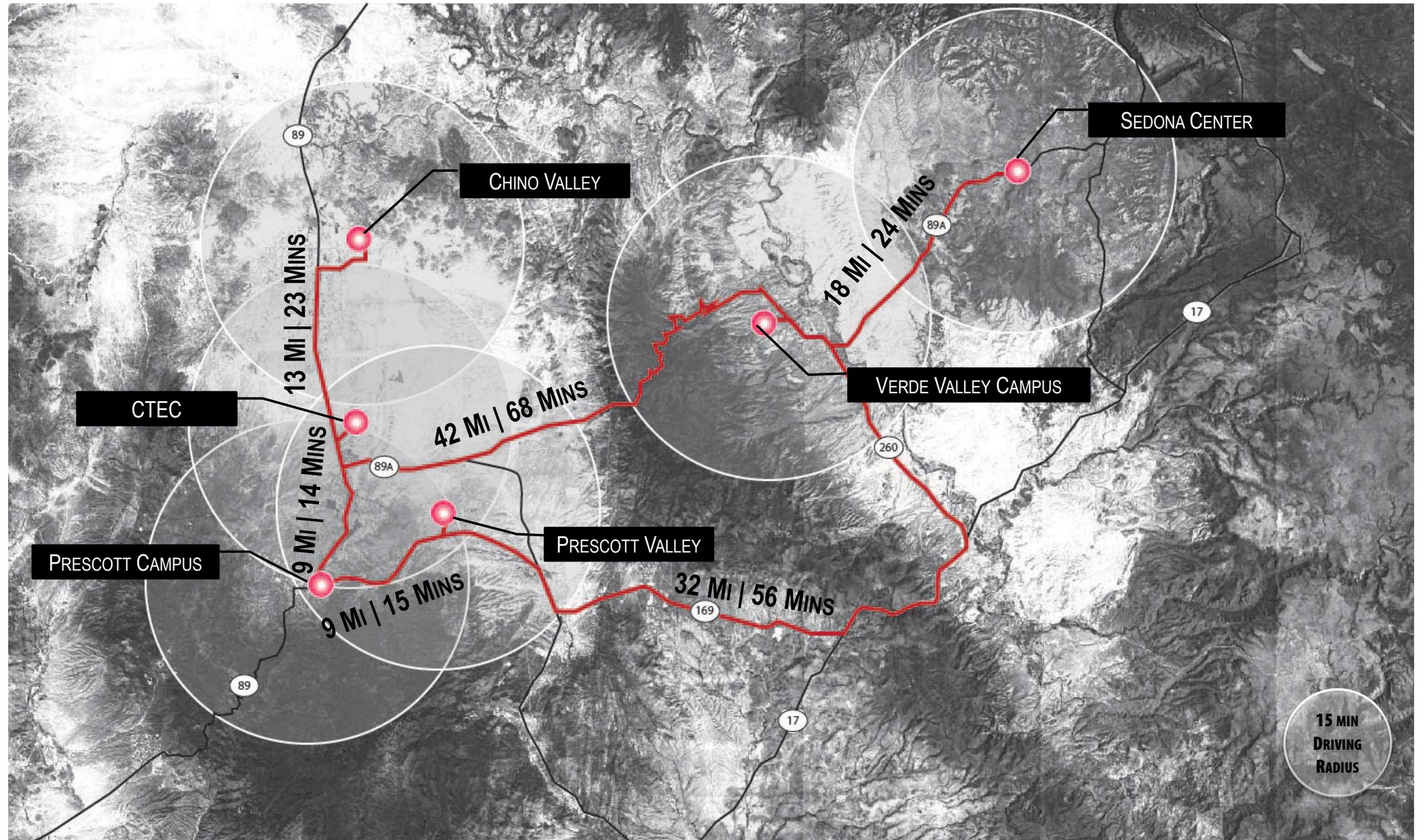


Off-Site Locations

- Antelope Hills
- Ashfork High School
- Bagdad Mine
- Bent Hot Yoga
- Bradshaw Mtn High School
- Camp Verde High School
- Central Fire Dept.
- Chino Valley High School
- Cliff Castle
- Guidance Aviation
- Mayer High School
- Mingus Union High School
- North-Aire
- Prescott
- Prescott Fire
- Prescott High School
- Stoneridge
- Tri-City Prep
- Verde Fire
- Verde Valley Medical Ctr



Geographic Relationships



Classroom Utilization Summary

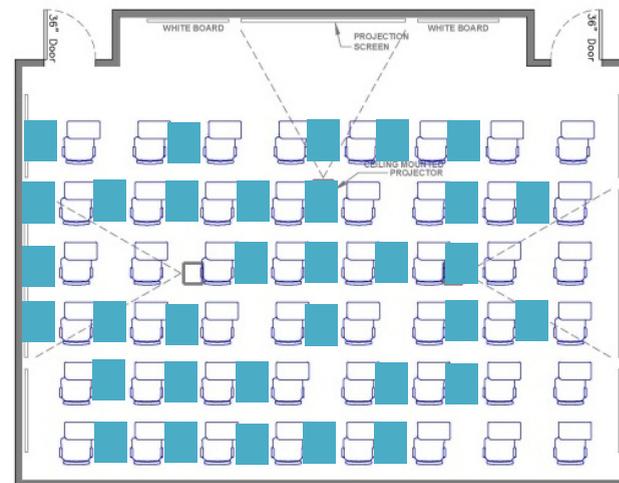
Weekly Room Hours

The average number of hours per week a room is scheduled over a term or semester

	MON	TUE	WED	THU	FRI	SAT
7:00 AM						
8:00 AM	█	█			█	
9:00 AM	█		█			█
10:00 AM	█	█	█	█	█	
11:00 AM	█	█	█	█	█	
12:00 PM	█	█	█	█	█	█
1:00 PM	█					
2:00 PM	█	█	█	█	█	█
3:00 PM	█	█	█	█	█	
4:00 PM	█		█			
5:00 PM	█					
6:00 PM	█					
7:00 PM	█	█	█	█		
8:00 PM	█	█	█	█		
9:00 PM	█	█	█	█		
10:00 PM						

Student Station Occupancy

The average percent of seats filled when a room is occupied during scheduled use.



Multiple Methods Used to Calculate Guidelines

The are no national guidelines exist, but there are other sources:

Associations

- Western Interstate Commission on Higher Education (WICHE),
- Council of Educational Facility Planners International (CEFPI),

Coordinating & Governing Boards, Commissions

- Arizona Board of Regents (ABOR)

Paulien & Associates

- Benchmark of more than 160 community colleges

Classroom Utilization Summary by Campus

Campus	Number of Classrooms	Average Size	Weekly Room Hours	Student Station Occupanc	ASF/ Station
Prescott Campus	33	790	15	64%	25
Verde Valley Campus	12	852	16	54%	37
Prescott Valley Campus	5	877	28	76%	29
Career & Technical Education Center	6	782	27	52%	32
Chino Valley Agribusiness Center	6	666	8	66%	30
Sedona Center for the Arts & Technology	2	1689	29	29%	33
YC Average		793	21	57%	31
National Guideline			35	65%	28

Observations and Conclusions

- Need to consolidate expensive programs- do not replicate
- Growth is primarily online, Dual, CTE
- Chino and Sedona sites underutilized
- Service area is changing with primary growth in PV
- Given demographics, Community Education is core program
- YC requires modest (~15%) additional space by 2023
- Need more student activity / recreation space
- YC has ample classrooms, but some need updating to meet current pedagogy
- Need less dedicated, more flexible space

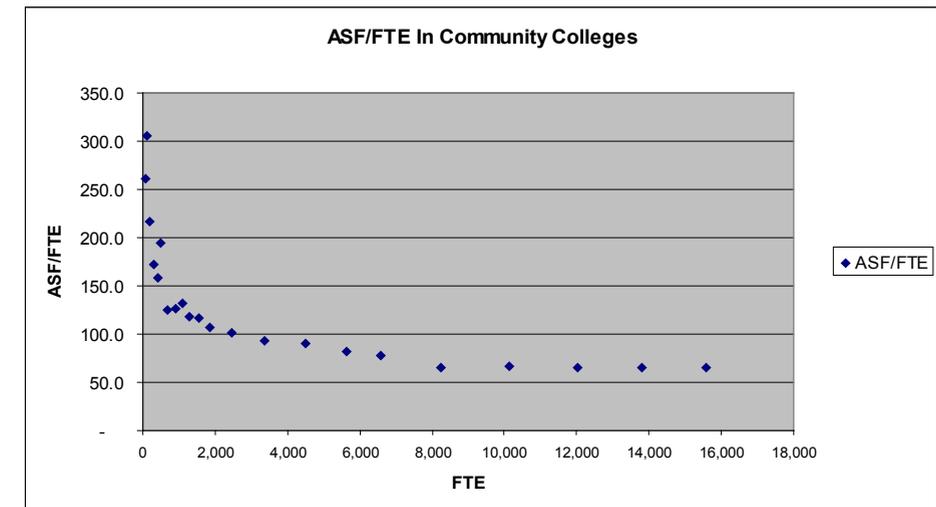
Space Needs Assumptions

Campus Enrollment Assumptions

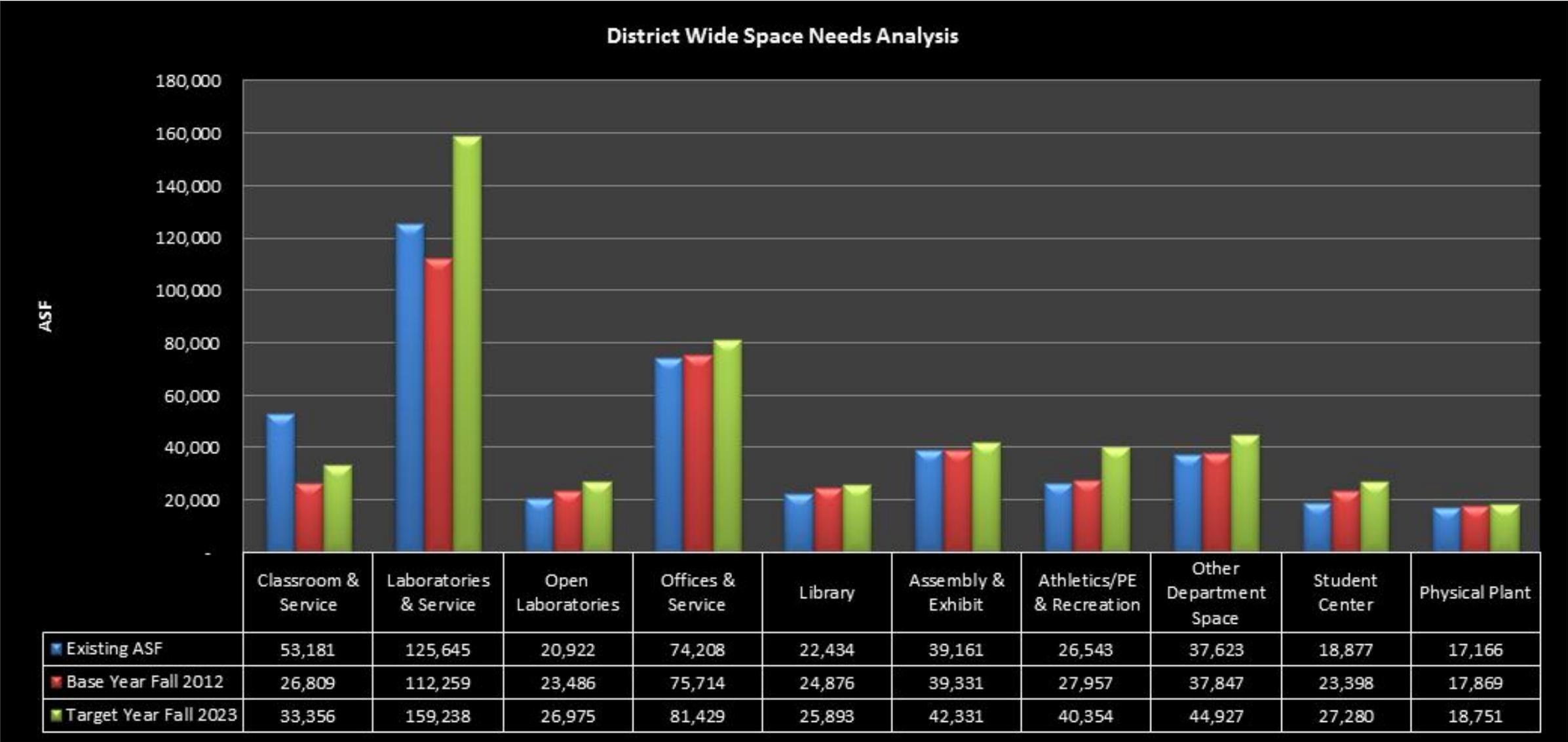
Campus	Unduplicated Headcount Fall 2012	Unduplicated Headcount Fall 2023	FTSE Percent Change
Prescott	4,254	4,579	7.6%
Verde Valley	852	903	6.0%
Career and Technical Education	566	976	72.4%
Chino Valley Agribusiness	406	515	26.9%
Prescott Valley	478	631	32.1%
Sedona Center for the Arts & Technology	74	88	19.5%
Online	3,058	5,525	73.9%
Off-Site Location	1,383	2,356	68.2%
Total/Average	11,071	15,574	38%

Campus Wide Space Needs Analysis

Campus	Base Year ASF/FTE
Prescott Campus	163.4
Verde Valley Campus	192.8
Prescott Valley Campus	82.0
Career & Technical Education Center	330.1
Chino Valley Agribusiness Center	186.6
Sedona Center for the Arts & Technology	290.9



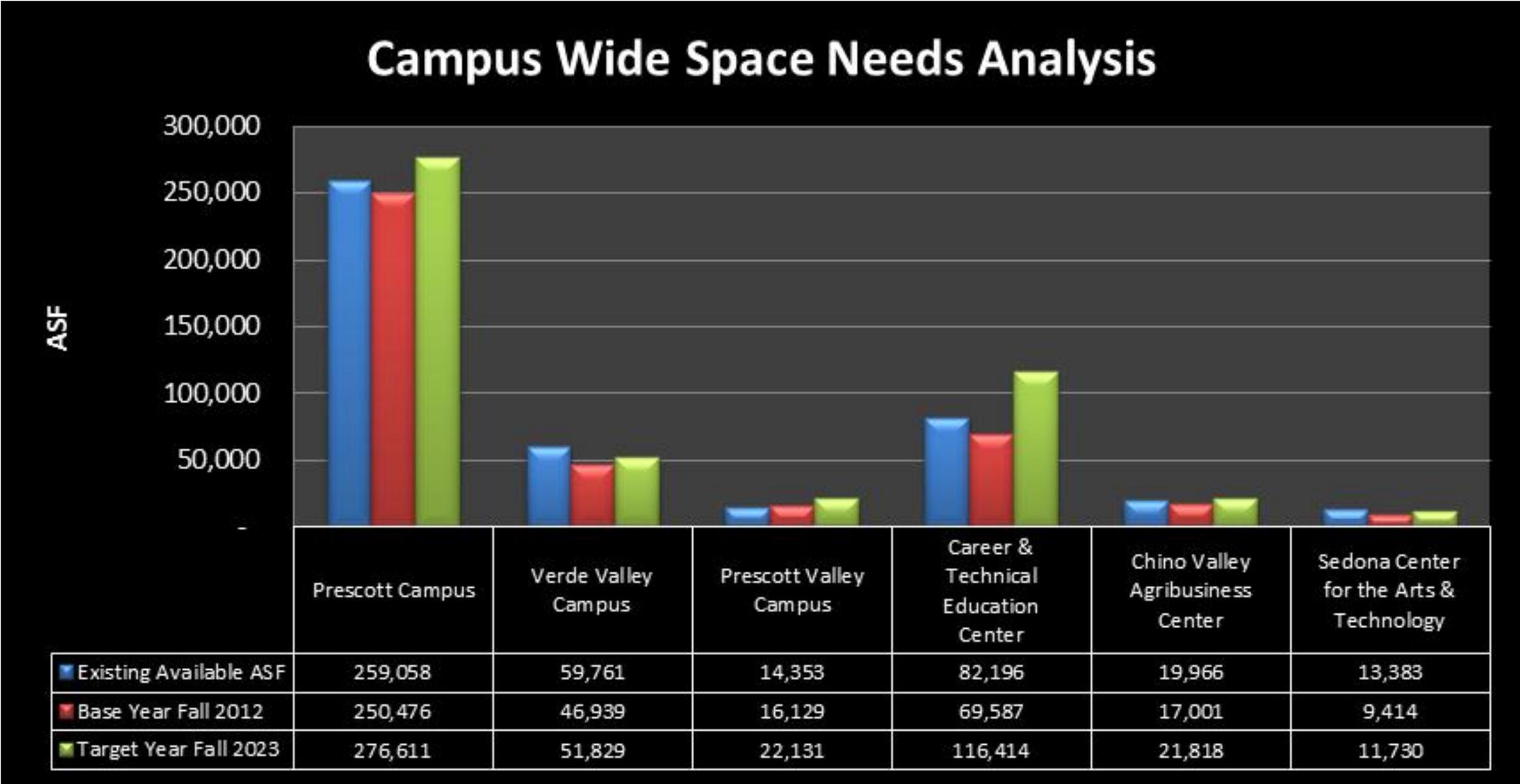
District Wide Space Needs Analysis



Total need of Approximately 500,000 Assignable Square Feet in Fall 2023
 A deficit of 65,000 ASF

- Exclusions:**
- Student Housing
 - Business Incubator

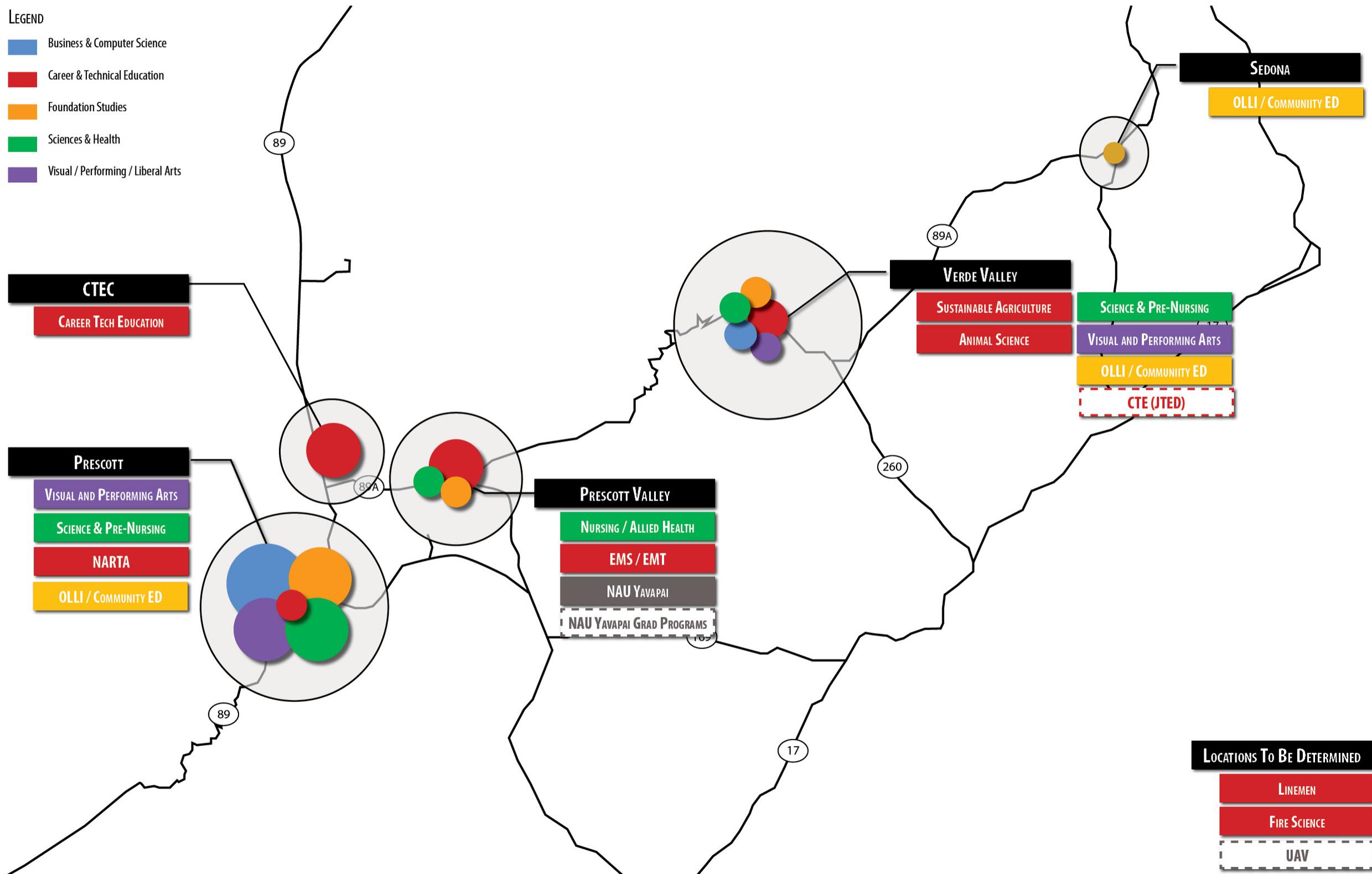
Campus Wide Space Needs Analysis



Recommended Plan

LEGEND

- Business & Computer Science
- Career & Technical Education
- Foundation Studies
- Sciences & Health
- Visual / Performing / Liberal Arts



Programs

Destination Programs:



Centers of Excellence

CTEC: Career & Technical

Prescott: Gen Ed, Performing & Visual Arts, Athletics

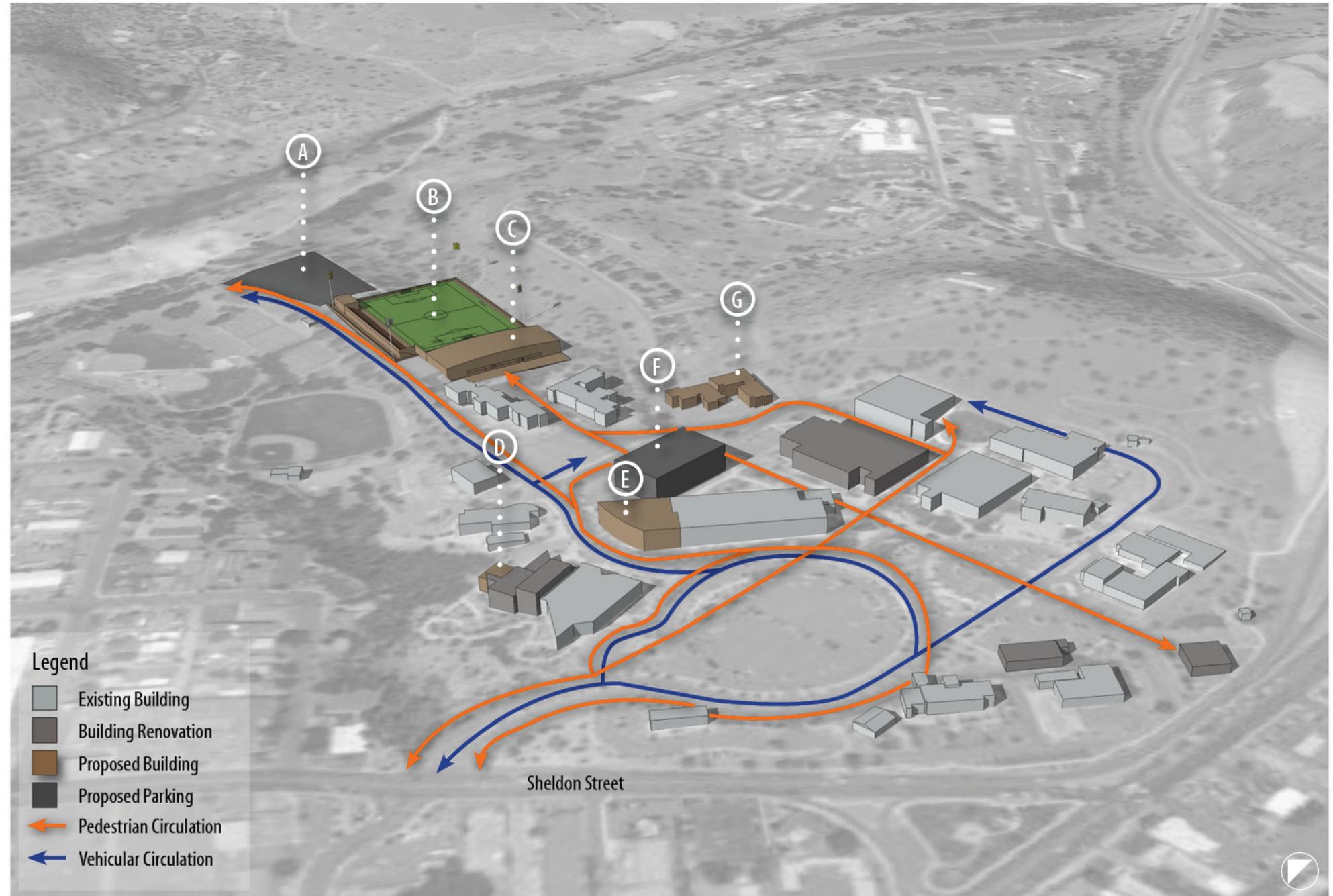
PV: Allied Health

VV: Gen Ed, Performing & Visual Arts, Sustainable Ag, Vit/ Enol

Preliminary Plan - Prescott

Proposed Expansions

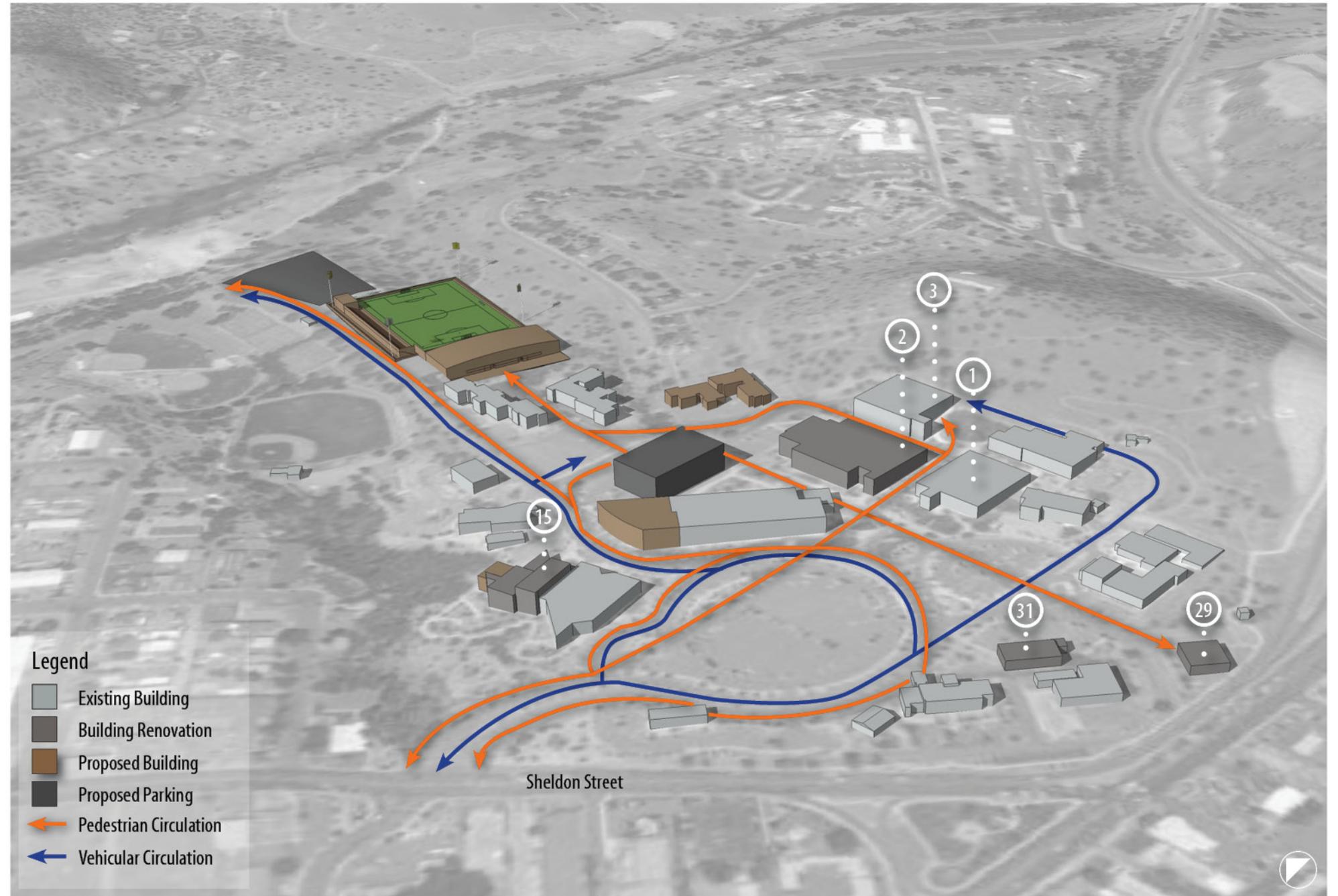
- Ⓐ Surface Parking Lot (280 spaces)
- Ⓑ Events Center & Multi-Purpose Field
- Ⓒ Multipurpose Facility; Locker rooms; NARTA Facilities
- Ⓓ Open Music Labs/Storage
- Ⓔ Learning Commons; Lecture Hall
- Ⓕ Parking Structure (255 spaces)
- Ⓖ Residence Hall



Preliminary Plan - Prescott

Proposed Renovations and Relocations

- ① Add University Transfer Center
- ② Renovate Nursing space for NARTA
- ③ Add Student Activity Space
- ⑮ Art/Music updates
- ⑲ Business Center
- ⑳ Expand OLLI



Preliminary Plan – Verde Valley

Proposed Expansions

- ① Surface Parking Lot (170 spaces)
- ② Greenhouses
- ③ Surface Parking Lot (120 spaces)



Preliminary Plan – Verde Valley

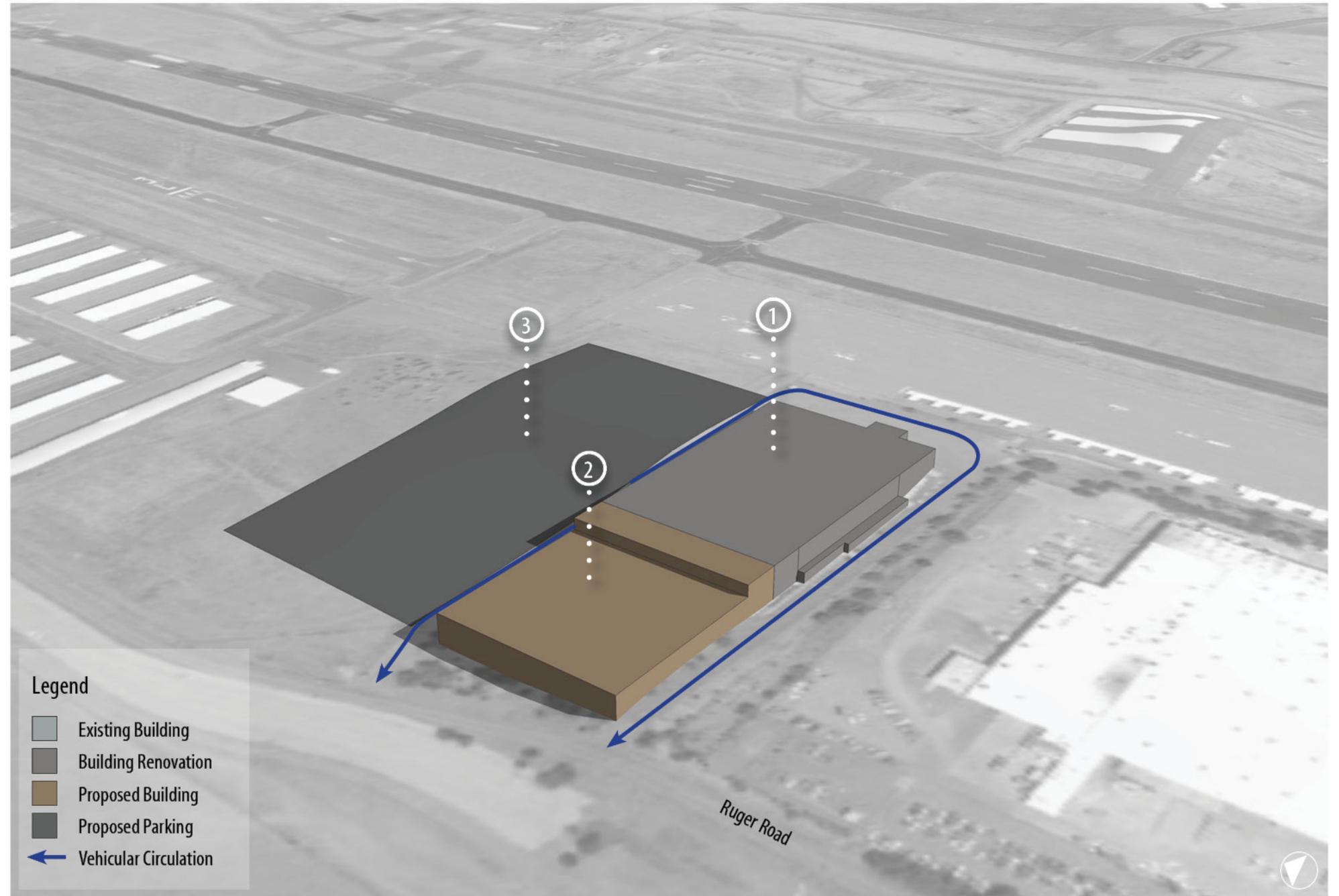
Proposed Renovations

- Ⓛ Renovate for Agriculture programs
- ⓪ Renovate for Winery and Tasting Room



Preliminary Plan - CTEC

- ① Build out existing facility
- ② CTEC expansion
- ③ Parking (500 spaces)



Implementation

Implementation Overview

- Priority projects focus on enhancing the student experience in an effort to improve recruitment, retention, and student success
- Within the short-term phase, emphasis is placed on renovations to existing facilities
- Each phase presents a range of project types and sizes
- Critical Path projects require additional consideration in order to appropriately sequence related initiatives
- Projects not highlighted in critical path slides can happen independently and at any point during master plan timeframe

Critical Path Projects:

University Transfer Center

New Prescott Valley Location

Student Activity Center

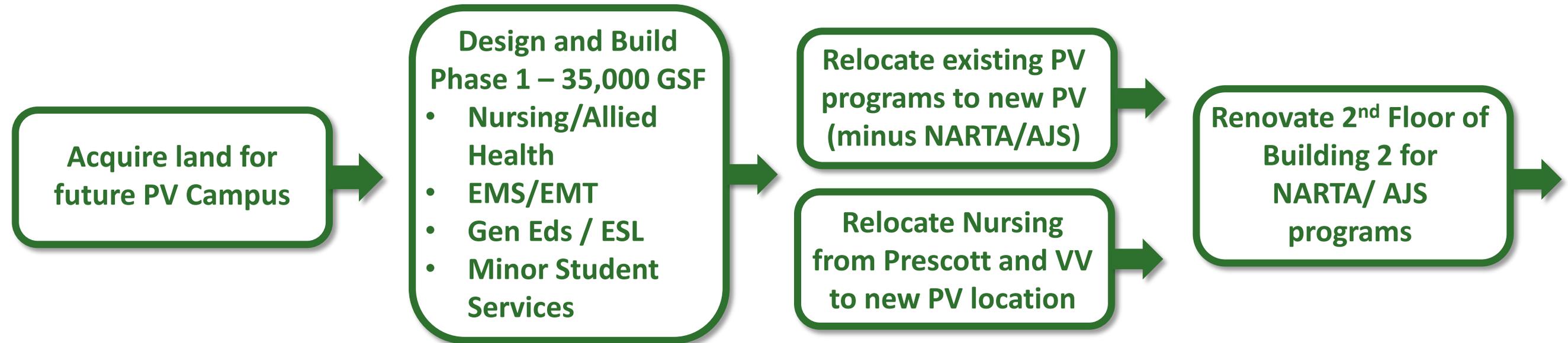
Key Project Sequencing

University Transfer Center (3,600 GSF in Building 1)



Key Project Sequencing

New Prescott Valley Location



Key Project Sequencing

New Prescott Valley Location (Continued)



Key Project Sequencing

New Prescott Valley Location

1- INSTRUCTIONAL CLASSROOMS

2- INSTRUCTIONAL LABORATORIES

3- FACULTY OFFICES

4- STUDENT SERVICES

5- COMMON SPACES

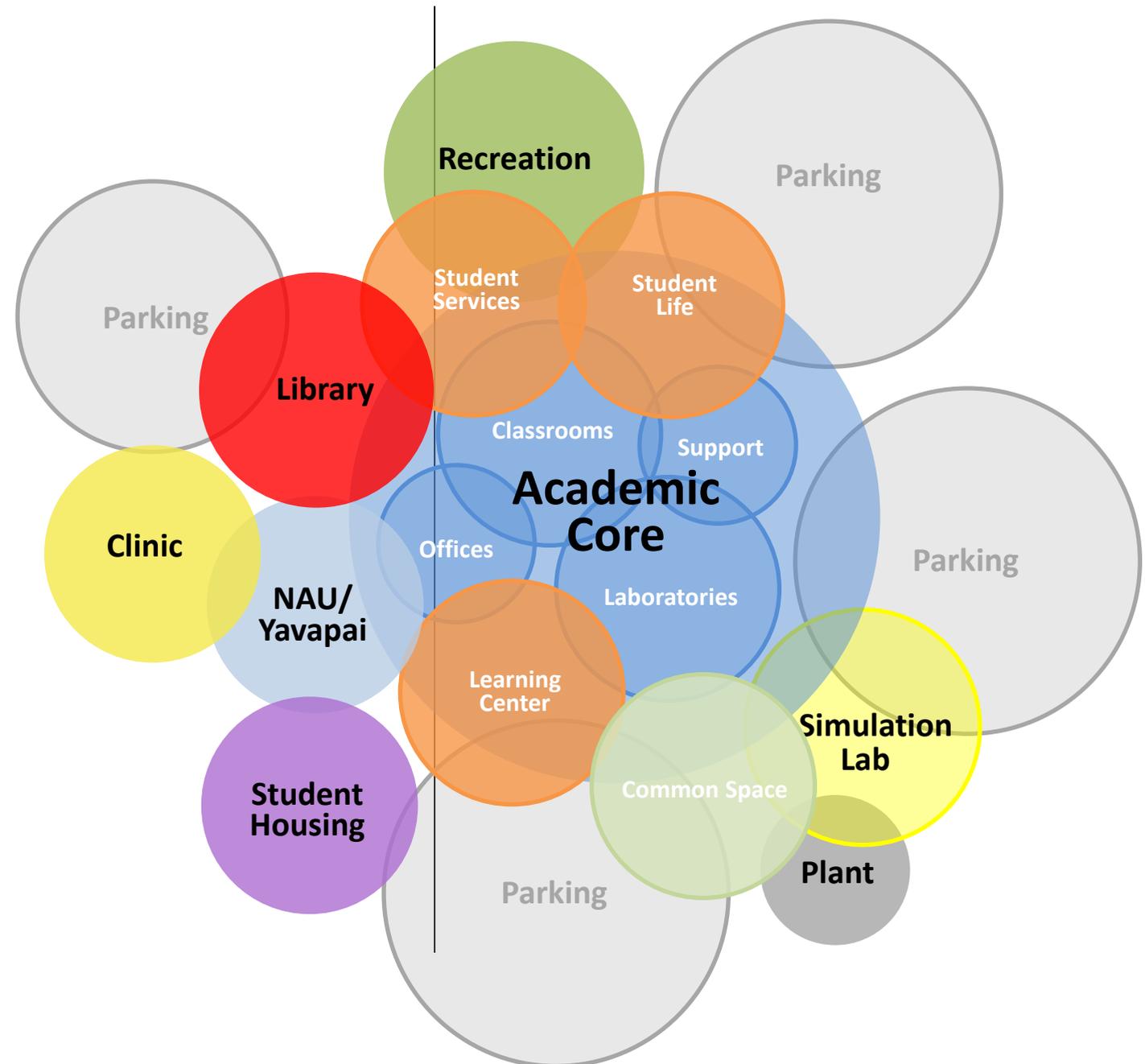
6- LEARNING CENTER

7- CAMPUS SUPPORT

8- LIBRARY

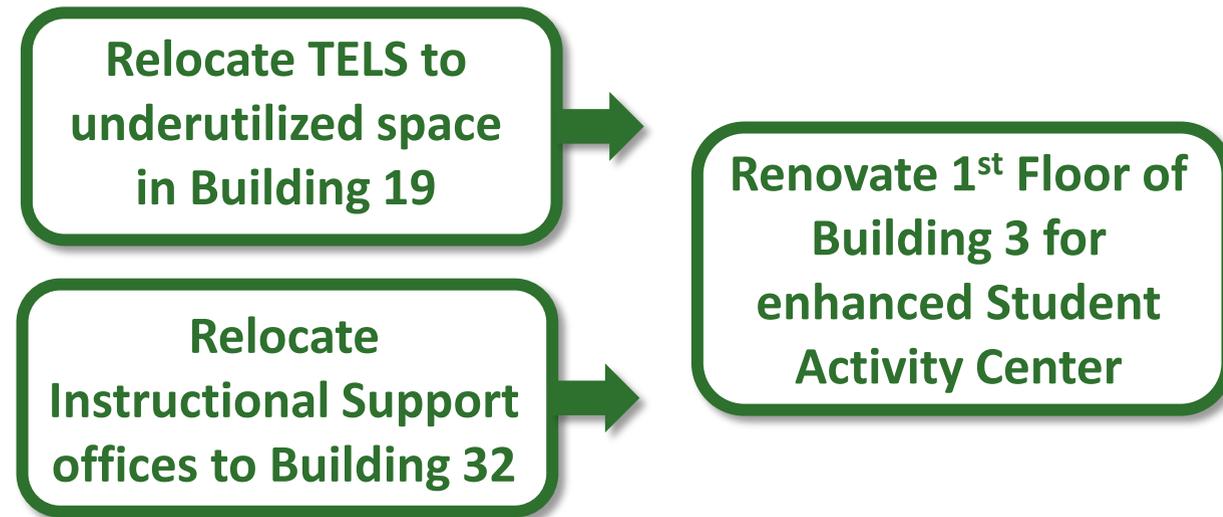
9 - RECREATION

10- ADMINISTRATIVE OFFICES



Key Project Sequencing

Student Activity Center (1st Floor of Building 3)



Phasing and Cost Matrix

Under Construction

Projects				Phasing				
Type	Project Name	Campus	*Project Size		UNDER CONSTRUCTION	SHORT-TERM (0-3 YRS)	MID-TERM (4-7 YRS)	LONG-TERM (8-10+ YRS)
UNDER CONSTRUCTION								
R	Building O: Conversion to Southwest Wine Center	Verde Valley	3,454	GSF				
R	Performing Arts Center Elevator	Prescott		GSF				
R	Marapai Residence Hall plus	Prescott	27,189	GSF				
D	Supai Residence Hall (2014)	Prescott	29,404	GSF				

NOTES:

* PROJECT SIZE ABBREVIATIONS:
 GSF = GROSS SQUARE FEET
 SF = SQUARE FEET
 LF = LINEAR FOOT
 LS = LUMP SUM

** ESTIMATED PROJECTED CONSTRUCTION COSTS ARE LISTED. COSTS DO NOT INCLUDE LAND PRICES, DESIGN, MOVING COST, ADMINISTRATIVE FEES, FFE, ETC.

*** ESTIMATED TOTAL CONSTRUCTION COSTS SHOWN REFLECT 2013 PRICES. FOR EACH PHASE, A 2% ESCALATION PER AVERAGE PER YEAR, WILL NEED TO BE APPLIED. REFERENCE THE ENR BUILDING AND CONSTRUCTION COST INDEX AS A GUIDE.

Project Type Legend
R = RENOVATION
E - EXPANSION
NC - NEW CONSTRUCTION
D = DEMOLITION
O = OPEN SPACE IMPROVEMENTS
P = PARKING
W = WAYFINDING
A = PROPERTY ACQUISITION
L = LEASE SPACE
P = PROPERTY SALE

Phasing and Cost Matrix

Short-Term (0-3 Years)

Projects				Phasing				
Type	Project Name	Campus	*Project Size		UNDER CONSTRUCTION	SHORT-TERM (0-3 YRS)	MID-TERM (4-7 YRS)	LONG-TERM (8-10+ YRS)
SHORT-TERM								
R	Building 1: 1st Floor for University Transfer Center	Prescott	3,600	GSF				
R	Building 3: 1st Floor for Student Activity Center	Prescott	12,000	GSF				
R	Building 15: Art / Music Updates	Prescott	21,226	GSF				
E	Building 15: Open Music Labs/Storage Expansion	Prescott	3,700	GSF				
NC	Events Center & Multi-Purpose Facility with NARTA Training Center	Prescott	17,000	GSF				
NC	Residence Hall (apartment-style)	Prescott	30,000	GSF				
O	General Open Space Improvements - Phase 1	Verde Valley	1	LS				
O	General Open Space Improvements - Phase 1	Prescott	1	LS				
P	New Surface Parking Lot near Events Center	Prescott	280	SPACES				
W	Wayfinding Improvements - Phase 1	Prescott	1	LS				
W	Wayfinding Improvements - Phase 1	Verde Valley	1	LS				
A	New Prescott Valley Campus Location	Prescott Valley	80	ACRES				
A	CTEC Expansion	CTEC	5	ACRES				
L	New Sedona Center Location (Lease)	Sedona	10,000	GSF				

Project Type Legend
R = RENOVATION
E = EXPANSION
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W = WAYFINDING
A = PROPERTY ACQUISITION
L = LEASE SPACE
P = PROPERTY SALE

NOTES:

* PROJECT SIZE ABBREVIATIONS:
 GSF = GROSS SQUARE FEET
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** ESTIMATED PROJECTED CONSTRUCTION COSTS ARE LISTED. COSTS DO NOT INCLUDE LAND PRICES, DESIGN, MOVING COST, ADMINISTRATIVE FEES, FFE, ETC.

*** ESTIMATED TOTAL CONSTRUCTION COSTS SHOWN REFLECT 2013 PRICES. FOR EACH PHASE, A 2% ESCALATION PER AVERAGE PER YEAR, WILL NEED TO BE APPLIED. REFERENCE THE ENR BUILDING AND CONSTRUCTION COST INDEX AS A GUIDE.

Phasing and Cost Matrix

Mid-Term (4-7 Years)

Projects					Phasing			
Type	Project Name	Campus	*Project Size		UNDER CONSTRUCTION	SHORT-TERM (0-3 YRS)	MID-TERM (4-7 YRS)	LONG-TERM (8-10+ YRS)
MID-TERM								
R	Building 31: Expand OLLI	Prescott	4,905	GSF				
R	Building 29: Conversion to Business Center	Prescott	3,631	GSF				
E	CTEC: Classroom and Laboratory Expansion	CTEC	69,000	GSF				
E	Building 19: Lecture Hall	Prescott	12,000	GSF				
NC	New Prescott Valley Center - Phase 1 Development	Prescott Valley	35,000	GSF				
NC	Greenhouses	Verde Valley	7,500	GSF				
O	General Open Space Improvements - Phase 2	Verde Valley	1	LS				
O	General Open Space Improvements - Phase 2	Prescott	1	LS				
O	General Open Space Improvements	CTEC	1	LS				
P	Parking Expansion	CTEC	150	SPACES				
W	Wayfinding Improvements - Phase 2	Prescott	1	LS				
W	Wayfinding Improvements - Phase 2	Verde Valley	1	LS				
S	Sell Existing Prescott Valley Facilities	Prescott Valley	-	-				
S	Sell Existing Sedona Center	Sedona	-	-				
S	Sell Existing Chino Valley Facilities	Chino Valley	-	-				

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Phasing and Cost Matrix

Long-Term (8-10+ Years)

Projects					Phasing			
Type	Project Name	Campus	*Project Size		UNDER CONSTRUCTION	SHORT-TERM (0-3 YRS)	MID-TERM (4-7 YRS)	LONG-TERM (8-10+ YRS)
LONG-TERM								
R	Building 19: Transform Library into Learning Commons	Prescott	30,000	GSF				
R	Building 2: Renovate space for NARTA	Prescott	12,500	GSF				
NC	Conversion to Prescott Valley Campus - Phase 2 Development	Prescott Valley	30,000	GSF				
O	General Open Space Improvements - Phase 3	Verde Valley	1	LS				
O	General Open Space Improvements - Phase 3	Prescott	1	LS				
P	New Surface Parking Lot near Southwest Wine Center	Verde Valley	120	SPACES				
P	Parking Expansion	Verde Valley	170	SPACES				
P	New Parking Structure	Prescott	255	SPACES				
W	Wayfinding Improvements - Phase 3	Prescott	1	LS				
W	Wayfinding Improvements - Phase 3	Verde Valley	1	LS				

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*** ESTIMATED TOTAL CONSTRUCTION COSTS SHOWN REFLECT 2013 PRICES. FOR EACH PHASE, A 2% ESCALATION PER AVERAGE PER YEAR, WILL NEED TO BE APPLIED. REFERENCE THE ENR BUILDING AND CONSTRUCTION COST INDEX AS A GUIDE.

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Next Steps

- Final Master Plan Revisions per your Feedback
- Report Documentation